## **GETTING ON THE SAME PAGE** FOSTERING EFFECTIVE STAKEHOLDER COMMUNICATION

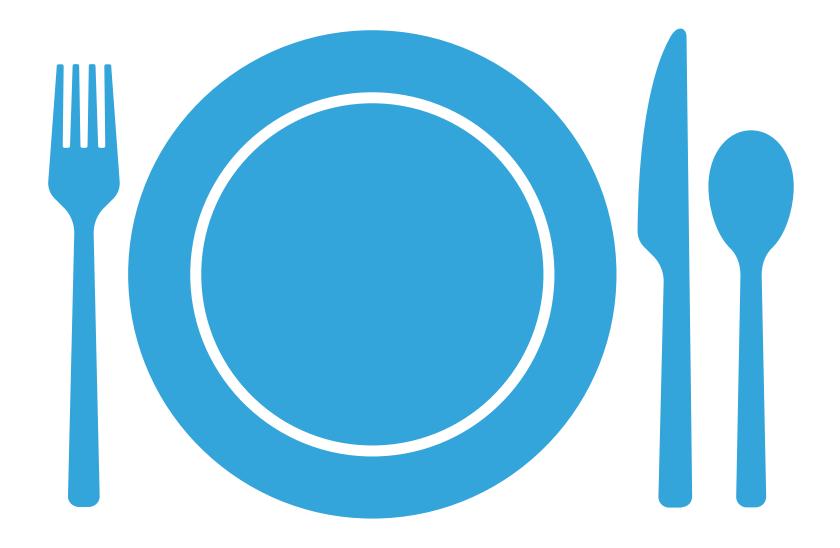
Megan Robertson - Women in Statistics and Data Science 2019

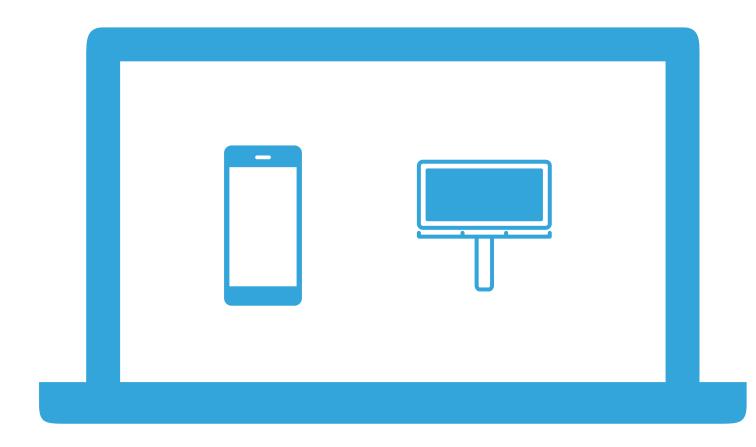


## AGENDA

I/ A Motivating ExampleII/ Project ProcessIII/ Breaking Down Complex IdeasIV/ Key Takeaways

#### A MOTIVATING EXAMPLE





**PROJECT PROCESS** I/ Planning and Initial Meetings II/ Iterations III/ Deliverables

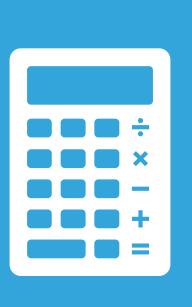


# PLANNING AND INITIAL MEETINGS

#### **UNDERSTAND YOUR STAKEHOLDERS**

### WHAT ARE THEIR ROLES AT **THE COMPANY? JOB DESCRIPTIONS?**

#### MARKETING, DESIGNERS



#### **HOW MUCH EXPERIENCE DO THEY HAVE WORKING WITH MORE TECHNICAL TEAMS?**

#### WHAT ARE THEIR **CAPABILITIES IN TERMS OF UTILIZING RESULTS?**

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#### **NOT DATA SAVVY**

#### **1 PREVIOUS PROJECT**

#### **DEFINING THE PROJECT**





#### **USE ALL THE EXPERTISE**



#### **CLICK RATES, AD** CONVERSIONS

#### **INCREASE CLICKS, PURCHASES**

#### DIALOGUE

"We don't understand why people don't click on our ads."

"Let's use artificial intelligence!"

"We need more purchases from our online marketing." "Let's determine who is currently interacting with ads."

"A less complicated analysis might be just as fruitful."

"How much spend needs to be generated by ads?"

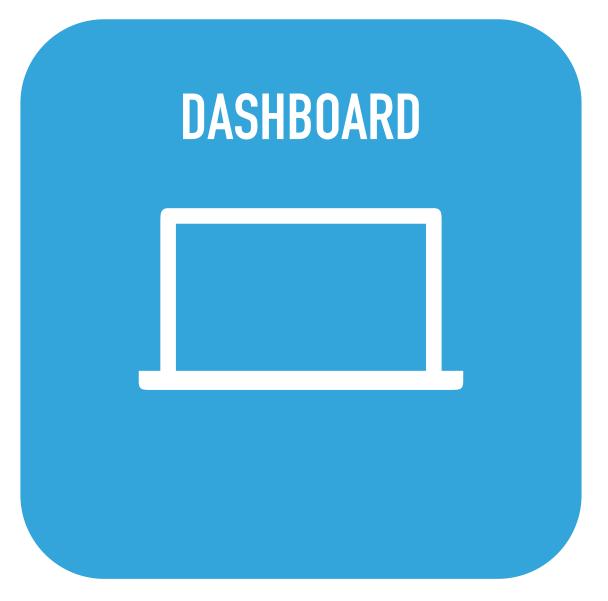
#### **GOALS AND DELIVERABLES**





#### TYPES OF ADS, WHO TO TARGET





#### SUMMARY OF AD PERFORMANCE

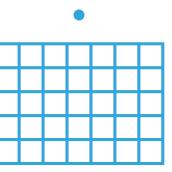
#### **SELF SERVICE TOOL**

#### PLANNING STAGES AND INITIAL MEETINGS





**TIMELINE FOR UPDATES AND TOUCHBASES** 





### DELIVERABLES



#### **REGULAR CHECK-INS**



**ENSURES ALIGNMENT AND KEEPS YOU ON TRACK** 





**UPDATE GOALS AND** DELIVERABLES

#### **REGULAR CHECK-INS**

#### **PRELIMINARY FINDINGS**



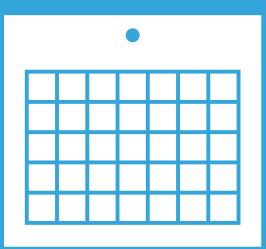
- Purchases broken down by gender, age, etc.
- Summary of ad clicks

"Why this graph?"

"Is this in line with who you target?"



#### **NEXT STEPS**



- Date for next touch base
- Fit preliminary models





#### **FINAL PRESENTATION**



- **Executive summary**
- What is most important?



- Females 19–25 most likely to click
- Instagram drives most purchases

What does execution look like?

How will success be measured?

Show ads to those likely to interact

**Design ads for missing groups** 

## **HIGH LEVEL SUMMARY** $\square$

- **Present supporting evidence**
- **Analysis overview**

- **Graphs of customer breakdowns**
- High level math



#### **FINAL PRESENTATION**

#### TAILOR TO AUDIENCE

- What is most important for their role?
- Technical level

High level summary 

Avoid jargon 



#### PICTURES, PICTURES, PICTURES



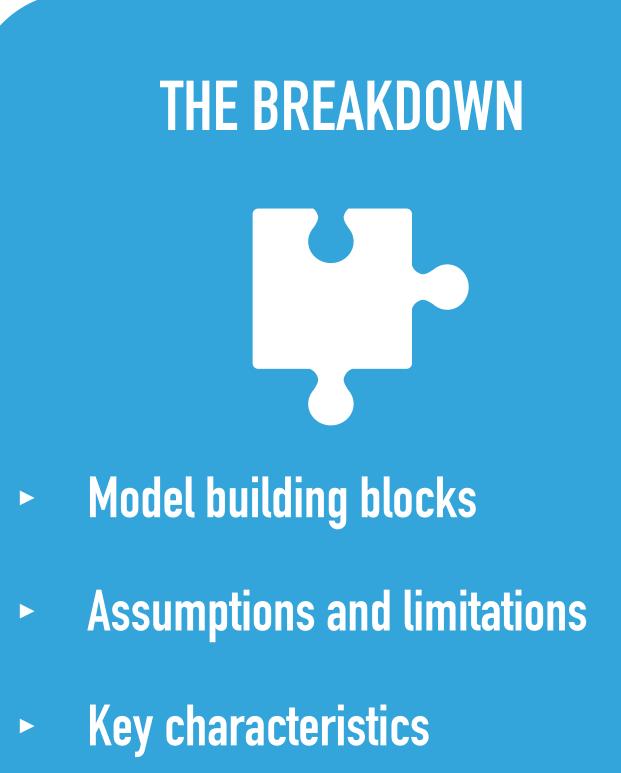
- **Demonstrate key findings**
- **Exploratory data analysis**



## **BREAKING DOWN COMPLEX IDEAS**



#### **DATA SCIENCE RESULTS**



# RANDOM FOREST MODEL

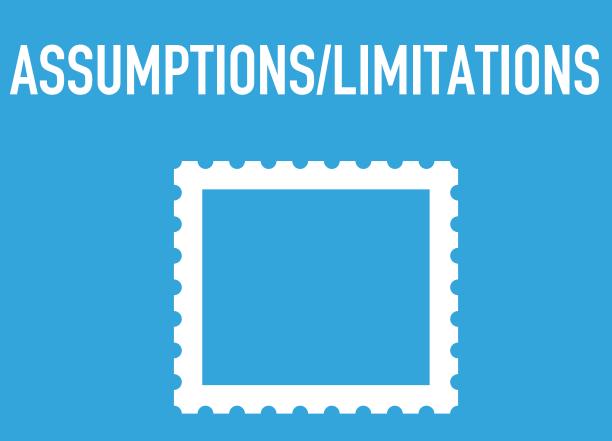
- Classifier for ad click
- Classifier and regression for purchase

#### **DATA SCIENCE RESULTS**

# MODEL BUILDING BLOCKS

- Multiple decision trees
- Randomly selected variables, bootstrap sample
- Majority wins for prediction

- **Risk of overfitting**



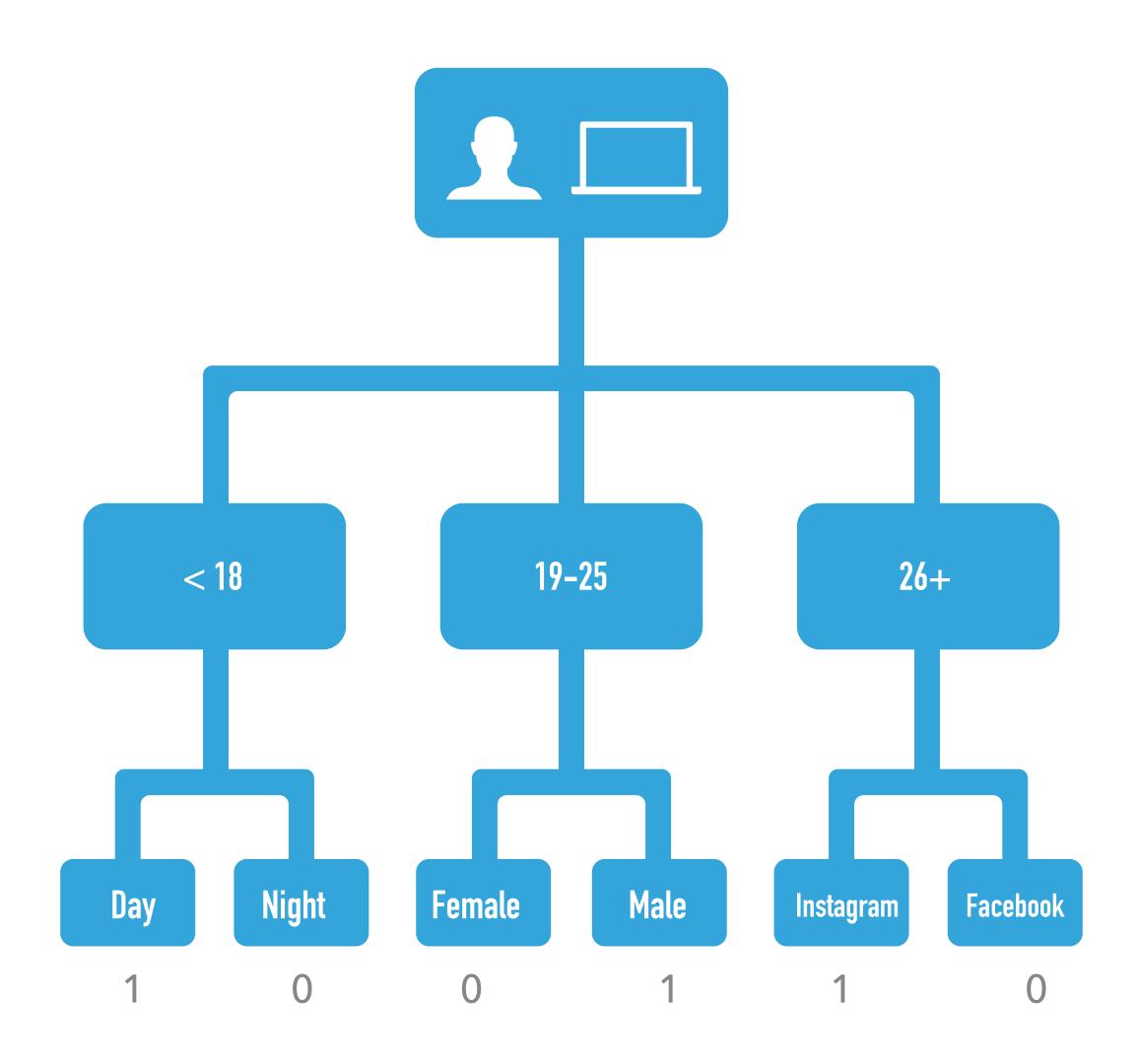
**Cannot predict beyond training** 

#### PRACTICE, PRACTICE, PRACTICE

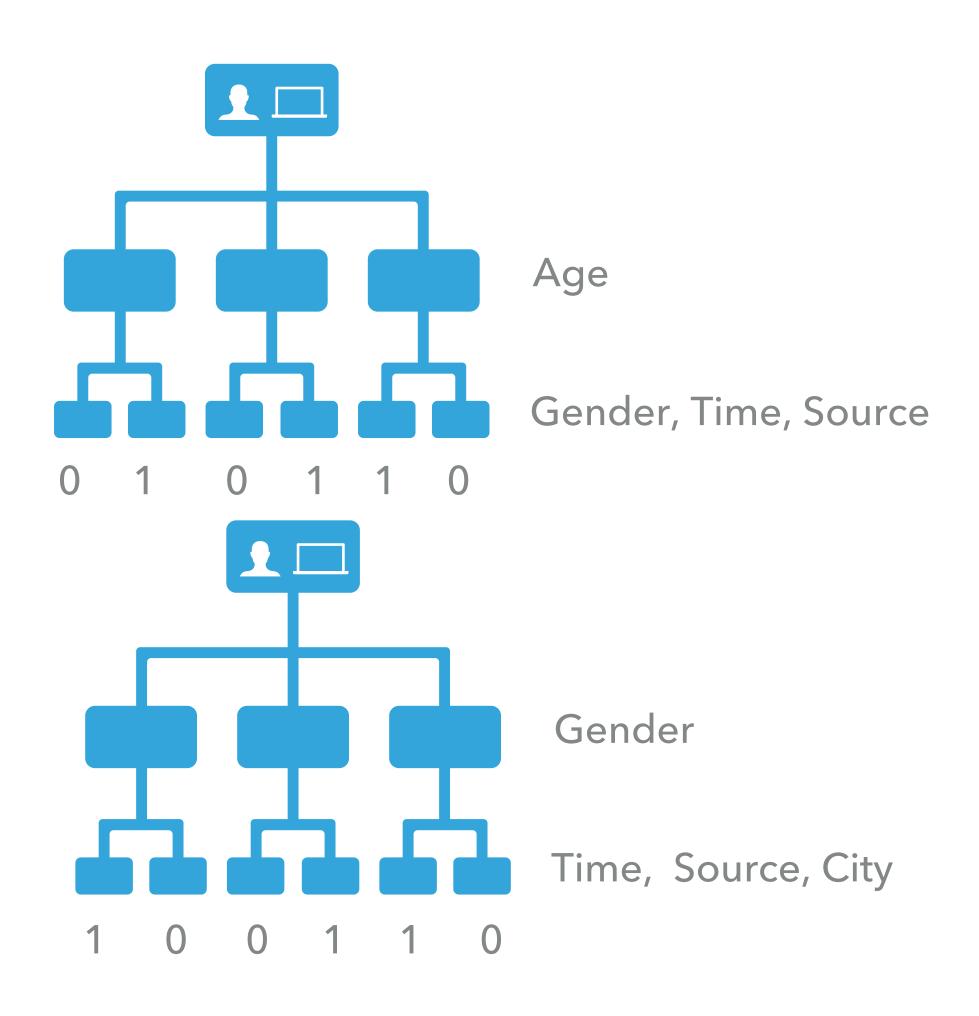
- Family, friends, co-workers
- Tutoring, teaching assistant



#### **DECISION TREE**



#### **RANDOM FOREST MODEL**



#### Combining multiple decision trees

- Bootstrap sampling
- Random selection of variables
- Prediction based on outcome of all trees

## KEY TAKEAWAYS

#### **KEY TAKEAWAYS**

#### **WORKING WITH STAKEHOLDERS**

- Recognize the business expertise
- YOU are the data science expert
- This is an iterative process

#### **DATA SCIENCE PRESENTATIONS**

- Emphasize the key results
- Pictures are worth 1000 words
- Practice makes perfect

## QUESTIONS?

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